**Performance Plan and Appraisal Record**

**Employee Name:**

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**Cascaded Organizational Goals**

Each element must be cascaded from the DOC Strategic Goals. All Goals must be identified for each element. First, select the appropriate DOC Strategic Goal, then list the Bureau Goal, and the SES Manager Goal to complete the cascade.

**DOC Strategic Goals:**

- [ ] Strategic Goal 1: Provide the information and tools to maximize U.S. competitiveness and enable economic growth for American industries, workers and consumers
- [ ] Strategic Goal 2: Foster science and technology leadership by protecting intellectual-property, enhancing technical standards and advancing measurement science
- [ ] Strategic Goal 3: Observe, protect and manage the Earth's resources to promote environmental stewardship
- [ ] Management Integration Goal: Achieve Organizational and Management Excellence
- [ ] Bureau Goal:
- [ ] SES/Organizational Goal:

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**Critical Element and Objective**

**Customer Service**

To respond to internal and external customers, stakeholders, and the public.

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**Weighting Factor** (The weight for each element should reflect the significance within the framework of the Department's or bureau's organization goals. Weights should not be assigned based on the percentage of time an employee spends working on that element.)

**Results of Major Activities:** Identify results that need to be accomplished in support of the performance element. A minimum of 3 and a maximum of 6 measurable results must be listed.

- Customer service is provided in collaboration, consultation, and partnership with customers, other agencies, and stakeholders.
- Customer inquiries are acknowledged, and customers are apprised of the status of the inquiry and when to expect resolution.
- Customer needs are identified, and issues are clarified in communications with the customer.
- Customer expectations are managed to ensure that customers understand the type and level of service available and expected time frames.
- Responses to customer inquiries for information or services comply with [Insert “office” name] standards.

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**Criteria for Evaluation:** Supplemental Standards are required for each element and must be defined at Level 3 performance in terms of quality, quantity, timeliness, and/or cost-effectiveness. Attached Generic Performance standards also apply.

Based on direct observation and input/discussion with customers, stakeholders, and/or peers:

- Routinely responds to customer requests with factually accurate information that is consistent with [Insert “office” name] and departmental guidance and policies, as well as other relevant program or technical documents.
- Work products reflect thorough research and consideration of customer issues and concerns.
- Routinely responds to inquiries (i.e., mail, written requests, or telephone calls) within 16 business hours or by the established deadline. If information is not readily available, usually responds to requests within 24-48 business hours or by the established deadline.
- Oral and written responses to customers are usually clear, courteous, and directly address issues and questions.

If on approved absence, an automated notification e-mail will normally be sent in response to incoming messages that indicates your absence, the period of absence and identifies an alternate contact. Voice mail messages must also provide the caller with the same information.